

# Managing global supply chains in an evolving geopolitical context: MOVE Sectors

## What's happening

- Trade breaks records even as “Global West” seeks alternatives to Chinese supply
- Supply chains across all sectors experiencing disruption and volatility, or at risk of it
- “De-risking” is complex and more expensive
- Trade-offs are challenging and interests of China and Global West are often “mirror images”

## Why

- Geopolitical competition between the Global West and China is escalating
- Economic security seen as national security so aggressive competition over strategic industries and supply lines that support them
- U.S. aggressively enacting industrial policy with significant incentives, trade limits and investigations
- China continues industrial policy and expands controls over companies, including investigations
- Europe increasingly forced to choose and pushed toward U.S. after seeing results of Russian action in Ukraine

## Why it matters

- Supply more expensive, complex and risky
- Increased cost of capital makes supply even more expensive -- financial results compromised
- New regulatory, litigation and reputational/brand risks

## How we can help

- Develop optimal contracts
- Advise on investigations and limiting risk of them
- Develop appropriate compliance strategies globally
- Optimize use of government incentives
- Advocate for changes to regulations or legislation
- Advise on vertical integration, JVs, off-take arrangements
- Limit litigation risk but litigate when needed

## What we do

### Geopolitical Assessment

Evaluate global developments to help companies evaluate risk to their business and get ahead of it while seeking opportunities for advantage

